

The Future of Regulation in the Water Sector for Developer Services







Welcome

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Agenda

PR24 Overview of changes to Developer Services

- Rationale behind the changes
- De-regulation and changes to Price Control
- Environmental Incentives Consultation

Transition into AMP8

- Journey to charges (transitional arrangements)
- Charges consultation 2023
- Transition into AMP8 Unbundling / Systems / Adaptive Growth Model / D-Mex





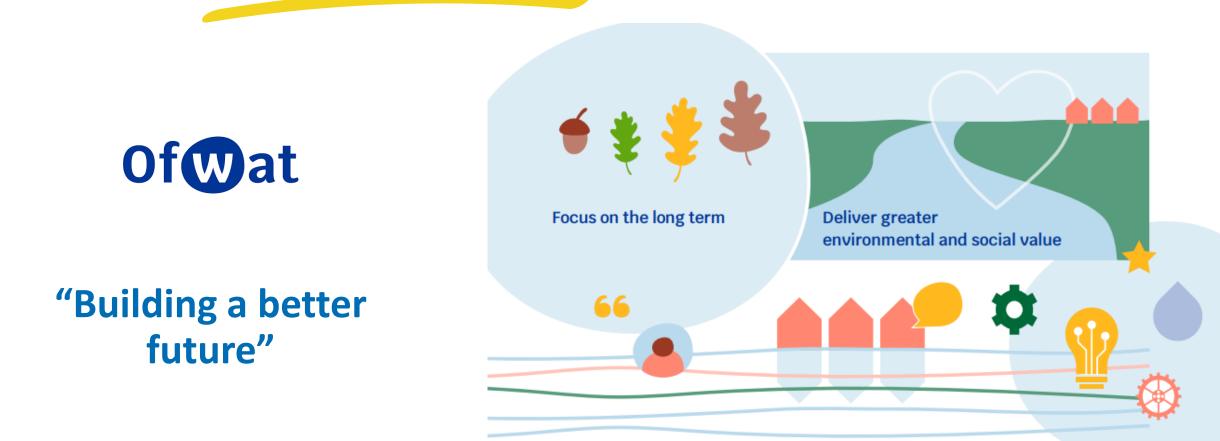
PR24 – Overview of changes to Developer Services







PR24 for Developer Services



Reflect a clearer understanding of customers and communities

Drive improvements through efficiency and innovation

SOURCE: Our Final Methodology for PR24: Ofwat 2022



PR24 for Developer Services

- De-regulation of site-specific services
- Removal from price control
- Infra network reinforcement (stays inside)
- Promote greater collaboration
- Improve fairness and transparency
- Contribute to increasing sustainable development
- Changes to charging rules to support customers with limited competition
- Protected by DMeX
- Removal of Income Offset
- Replaced by Environmental Incentives





Environmental incentives







Environmental Incentives: What are they?

66 99

Offering developers discounts on their new connection charges for meeting certain standards of water efficiency or sustainable drainage.

SOURCE: Environmental Incentives to Support Sustainable New Homes: Ofwat 2023



Why is Ofwat focussing on these?

- Population growth, economic development and climate change collectively putting significant pressure on water resources in England and Wales.
- Climate change is also responsible for increases in the frequency and intensity of rainstorms which can increase the strain on sewers, this then increases the likelihood of Combined Sewer Overflows (CSOs) activation and river pollution, as well as localised flooding.
- Water companies provide 14 billion litres of clean water for public water supply each day. Around 4 billion litres of additional water a day will be needed in England by 2050.
- Of the 4 billion, 50% will come from increased supply of water.
 Remainder from improving water efficiency, reducing demand and cutting wasted water.



Ofwat's intentions

- Hold companies to account for their contribution towards reducing personal water consumption to 110 litres of water per head per day (I/h/d) by 2050.
- Recognise the need for investment in supply and demand solutions as set out in the water resources management plans.
- Challenge and incentivise companies to meet the aims of strategic drainage and wastewater management planning in a way that represents best value for money over the long-term for customers, the environment and wider society.

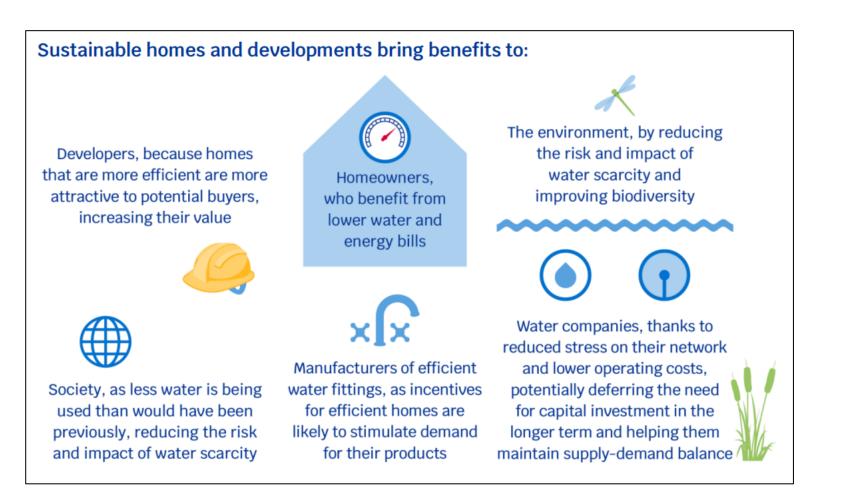
Our proposed aim for environmental incentives is that they result in greater water efficiency and / or more sustainable drainage across all types of new development.





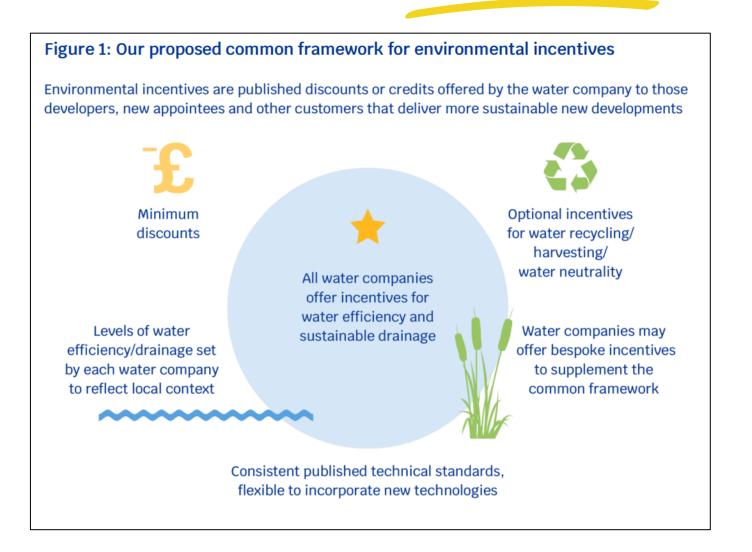


Environmental incentives: The benefits





Environmental incentives: The Proposal



SOURCE: Environmental Incentives to Support Sustainable New Homes: Ofwat 2023



Our views on Environmental Incentives



- We are supportive with offering environmental incentives in AMP8 to developers
- We believe any incentives need to be linked to wider Government action
- We believe combined benefit schemes (Water and Water Recycling) should be considered rather than standalone schemes – maximising combined benefits of technologies such as grey water recycling (lowers water demand as well as water discharge).
- We expressed concern with the cost reflectivity principle where incentives are linked to infrastructure charges
- Funding / revenue neutrality needs to be considered
- Audit issues will need addressing
- We believe a simple incentive scheme should be implemented initially rather than the tiered approach which Ofwat are driving. One which has much more ambitious targets for water reduction.

Live Poll



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Or

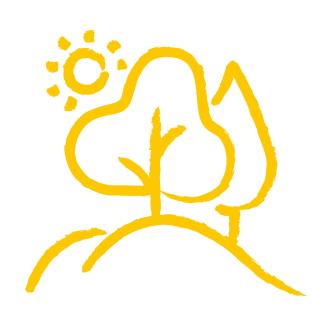
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Environmental incentives



- **'Project 80'** to consider achieving this as part of the planning process.
- Offer a sizeable financial incentive for achieving 80 l/p/d
- Plus the provision of reuse, helping lower demand

Live Poll



Go to **Slido.com** and type in this code: **#2263954**

Or

Use QR code below:







Environmental incentives



- 'Project 110' Assessing actual water sustainability performance of new homes
- When to audit? Post connection / preoccupation
 - Purely on fittings alone?
 - Water efficiency calculator
- Longevity of audited performance levels
 - Water labelling



Environmental incentives

Our Year 5 Thinking...

- Considering a consultation service at design stage focussed on water efficiency
- Hope to enable developers deliver homes in line with our ambitious plan we will launch in AMP8
- Also considering 'stepping stone' scheme for Year 5





Transition into AMP8







Background

The five principles and reflective charges

- The Water Act 2014 provides Ofwat with the powers to develop and update developer services charging rules. Ofwat does this through providing guiding principles that are aligned with DEFRA guidance to Ofwat.
- From April 2022 we have five principles, the most recent one added being the requirement that our costs reflect the relevant service.

The five principles

- 1. Fairness and affordability;
- 2. Environmental protection;
- 3. Stability and predictability;
- 4. Transparency and customerfocused service;
- 5. Reflect cost of relevant service



Charges Consultation







Ofwat charges consultation

Key Messages

- Ofwat is proposing changes to the Charging Rules for New Connection Services to take effect from April 2025
- The changes complement deregulation of site-specific developer services activities as part of PR24 framework by removing them from the price controls
- Ofwat intends to implement measures of protection for some customers whose market choice is limited, including;
 - Tethering charges (uncontested to contested activities)
 - Increase transparency (unbundle charges)
 - Introduce two further scenarios (to support wider customer representation)
- Ofwat aims to facilitate competition in the developer services market and ensure customers remain protected from abuse of market power, further areas the consultation proposes changes;
 - Enhancing guidance (Regulatory Accounting Guidelines) for allocation of cost
 - Proposals for a Market Review (Prior to 2029)
 - Refine how companies set infrastructure charges (difference between forecast vs actual)
 - Enable implementation of environmental incentives

August 2023
Changing Ofwat's charging rules to support the new developer services framework
Of wat



Ofwat charges consultation

Tethering of Charges

- Ofwat analysis based on published charges arrangements worked examples (scenarios)
- Analysis undertaken from our published charges arrangement scenarios
- Anglian Water sit around the mid-point of the table
- Ofwat propose to use an 'industry maximum' tether ratio for their proposal (although do not expect a rapid rise for companies below the maximum)
- Provide evidence in the market review prior to PR29 on how company supports the developer services market

Table 3 – Tether ratio for English companies, 2023-24.

Company	Scenario 1 to scenario 4	Scenario 1 to scenario 6	Scenario 2 to scenario 4	Scenario 2 to scenario 6	
Anglian Water	1.3	1.5	0.5	0.6	
Northumbrian Water	1.6	1.8	0.6	0.7	
Northumbrian (Essex)	1.1	1.3	0.5	0.6	
Severn Trent Water	1.8	2.2	0.7	0.8	
Southern Water	0.6	0.8	0.4	0.5	
South West Water	0.8	0.9	0.3	0.4	
Thames Water	1.5	1.8	0.4	0.5	
United Utilities	1.0	1.1	0.3	0.4	
Wessex Water	1.0	1.1	0.5	0.6	
Yorkshire Water	1.9	2.2	0.5	0.6	
Affinity Water	1.4	1.6	0.4	0.4	
Bristol Water	0.8	0.9	0.3	0.4	
Portsmouth Water	1.2	1.4	0.4	0.4	
South East Water	1.4	1.6	0.6	0.6	
South Staffs Water	1.3	1.7	0.6	0.8	
SES Water	0.7	0.9	0.5	0.6	
English companies Average	1.2	1.4	0.5	0.5	
Minimum	0.6	0.8	0.3	0.4	
Maximum	1.9	2.2	0.7	0.8	
Median	1.3	1.5	0.5	0.6	

Source: Ofwat analysis of companies' 2023-24 charging arrangements



Ofwat charges consultation

Unbundling of Charges

- Ofwat analysis witnessed bundled charges, including; design, administration, meters, boundary boxes etc. into single connection charge
- Ofwat considers this is not transparent to scrutinise cost-reflectivity for SLP's & NAV's
- Proposal to separate activities
- Implemented by amending Common Terms & Worked Examples (CTWE) document (scenarios & structure) with granular breakdown of;
 - Installation of meters, boundary boxes & service pipes
 - Excavation & reinstatement
 - Traffic management
 - Materials & labour
 - Design, administration & other fees

Figure 8: Bundling of company charges for scenario 1 of worked examples

	Pre-construction Charges			Construction Charges					
	Application Fee	Admin Fee	Design Fee	Connection fee*	Pipework - Road	Traffic Management	Meters		
Unit	£	£	£	Per connection	Per metre	Per TM usage	Per connection		
Company									
Anglian Water									
Northumbrian Water									
Northumbrian Water – Essex									
Severn Trent									
South West Water									
Southern Water									
Thames Water									
United Utilities Water									
Wessex Water									
Yorkshire Water									
Affinity Water									
Bristol Water									
Portsmouth Water									
South East Water									
South Staffs Water									
Sutton & East Surrey									
Key: Yellow = bundled	Red = Charge not					*including assumed pipework			
charge ir		cluded				allowance			

Source: Ofwat analysis of companies' 2023-24 charging arrangements



Unbundling Cont...

Unbundling in Year 5: Increasing cost transparency whilst continuing to ensure cost reflectivity

- Traffic management
- Application fees
- 'Lay only'





Year 5 Considerations







The glide path

Year 5

- Charges Review Unbundling and beyond
- Personalisation of service & our new CRM
- Implementation of our 'Adaptive Growth Model'
- Environmental Incentives





Our new CRM System

A New Digital Process

- Bespoke to how we work with customers
- Opportunity for greater self-service and automation
- Focussed around the journey for each customer type





Customer type overview

Below outlines the customer types that have been identified within the Anglian Water Developer Services business

Beginners



Homeowners Small Businesses 2990 2292 Applications Applications 3126 2454 Properties Properties

Building Professionals



 Building Enablers
 Construction Expert

 281
 601

 Applications
 Applications

 1655
 5161

 Properties
 Properties

Commercial Developer



Large Developers 2930 Applications 2306833 Beginner customers and or small businesses that have limited technical knowledge of design and construction services. They require more support to bridge the gap of technical knowledge so that

they are appropriately informed to support their applications.

Identifier: Number of properties (= OR < 4)

Technical experts who have extensive knowledge in design and construction services.

They utilize technical knowledge and innovation to hunt out opportunities to further promote their organization and make a fair profit.

Identifier: Number of properties (> = 5 AND < = 49)

Large scale development companies who manage many plots across long term development schemes.

They expect a trusted partnership with dedicated contacts who they can form long standing relationships with.

Identifier: Number of properties (> = 50)

SLPs



Registered Self-Lay Providers who can also implement the services provided by Anglian Water.

They value a collaborative relationship model, working in partnership to construct high quality adoptable assets and being accredited in design and delivery.

277 Applications 191996 Properties

Identifier: LRQA - Self-Lay Register

NAVs



New appointments and variations (NAVs) are limited companies which provide a water and/or sewerage service to customers in an area which was previously provided by the incumbent monopoly provider.

272 Applications 491080 Properties Identifier: Ofwat - NAV Register



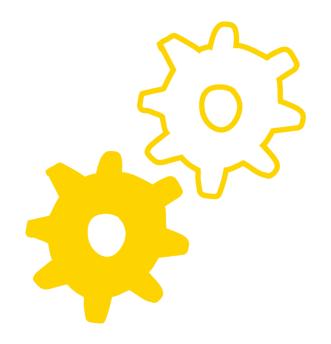
Adaptive Growth Model

What is it and what does it do?

- Tool to assess the impact of growth on the existing asset network
- Currently available for sewer network
- Future aspirations to include surface water and treated water distribution

Key customer benefits

- Drainage Impact Assessment quicker, better, more accurate and nuanced
- Enable more effective planning support
- Allows earlier solution optimising





Looking forward









- DMeX consultation response 26 September 2023
- PR24 Business Plan Submission 2 October 2023
- Charges consultation response 27 October 2023
- Year 5 charges consultation October 2023
- Publish Year 5 charges arrangements January 2024
- Draft determination Spring 2024
- PR24 regulation changes 'Go Live' 1 April 2025





Thank you for listening